
Elections to the Board of Directors

Board of Directors' proposals

CV of Mr Hugh Scott-Barrett

Hugh Scott-Barrett has been a member of the Board of Directors of GAM Holding AG since 2009. He has also served as chairman of the audit committee (since 2009) and was a member of the compensation committee until 2013. He is currently chief executive officer of Capital & Regional plc. He joined this London-based property asset management company in 2008 and has led the restructuring and repositioning of Capital & Regional as a specialist property REIT. In June 2017, Hugh Scott-Barrett will step down as chief executive officer of Capital & Regional plc and become its non-executive chairman. Hugh Scott-Barrett started his career in banking in 1980, in corporate finance at Kleinwort Benson. In 1984, he joined Swiss Bank Corporation where he held several senior roles in investment banking and became a member of the corporate finance executive committee of SBC Warburg in 1995. In 1996, he joined ABN AMRO where he held several senior positions, joining the managing board in 2000 taking responsibility, inter alia, for financial institutions, operations and technology within the wholesale clients division, then acting as chief operating officer and finally as chief financial officer until 2007. Hugh Scott-Barrett was educated in Paris and Oxford where he graduated in Modern History. He was born in 1958 and is a British citizen.

CV of Mr Diego du Monceau

Diego du Monceau has been a member of the Board of Directors of GAM Holding AG since 2010. He has also served as a member of the audit committee (since 2010) and of the compensation committee (since 2013), the latter being under his chair since 2014 and was a member of the governance and nomination committee until 2013. Diego du Monceau is a member of the Board of Directors of ING (Belgium) and chairman of its audit and risk committees since 2000. He is also on the Board of Directors of WE International and Euroshoe Group, two private European retailing companies and sits on the Supervisory Board of the K&H Bank in Hungary as well as on the Board of Directors of Foyer Finance in Luxembourg. He started his career in investment banking and corporate finance at White Weld, Merrill Lynch and Swiss Bank Corporation in New York and London. Between 1985 and 2002, Diego du Monceau was successively general manager, chief executive officer and vice chairman of the Board of Directors of GIB Group, Belgium's largest diversified international retailer at the time. Between 2010 and 2013, he was chairman of the Board of Directors of 3SI Group, a retailing joint venture of the Otto Group (D). In the past 15 years, Diego du Monceau has been a member of the Board of Directors of Continental Bakeries (NL), Ion Beam Applications (BE) and Kredietbank Luxembourgeoise (Lux). Diego du Monceau is chairman of the EORTC Cancer Research Fund and is on the Board of Directors of the Belgian American Education Foundation. He was also a member of the Harvard Business School European Leadership Council from 2003 to 2016. Diego du Monceau holds a degree in commercial engineering from the Solvay Business School of Brussels University and an MBA from Harvard Business School. He was born in 1949 and is a Belgian citizen.

CV of Ms Nancy Mistretta

Nancy Mistretta has been a member of the Board of Directors of GAM Holding AG since April 2016. She has also served as a member of the compensation committee and the governance and nomination committee (since April 2016). Nancy Mistretta is a former partner of Russell Reynolds Associates, an executive search firm, where she worked from 2005 until 2009. Prior to joining Russell

Reynolds, Nancy Mistretta was with JPMorgan Chase and its heritage institutions for 29 years and served as a managing director in investment banking from 1991 to 2005. Nancy Mistretta is a director of Scotts Miracle-Gro, where she currently chairs the audit committee and is a member of the finance committee. She is also a director of the North American Holding Company of HSBC, where she serves on the nomination and governance committee, the audit committee and the risk committee. Nancy Mistretta holds a BA in psychology from the Smith College. She was born in 1954 and is a US citizen.

CV of Mr Ezra S. Field

Ezra S. Field has been a member of the Board of Directors of GAM Holding AG since April 2016. He has also served as a member of the governance and nomination committee (since April 2016). Ezra S. Field is a senior managing director & chief investment officer of Roark Capital Group, an Atlanta-based private equity firm. Prior to joining Roark Capital in 2007, Ezra S. Field was a managing director at New York-based ACI Capital, where he played a lead role in all aspects of the firm's investing activities from 2001 to 2007. Ezra S. Field was previously also an adjunct professor at Pace Law School, where he taught mergers & acquisitions. Before joining ACI Capital, Ezra S. Field was an entrepreneur and venture capitalist. From 1998 to 1999, he served as a law clerk to the Hon. Ralph K. Winter, and then chief judge of the United States Court of Appeals for the Second Circuit. Ezra S. Field holds a BA (Honors) from Wesleyan University, an MBA from Columbia Business School and a JD from Columbia Law School. He was born in 1969 and is a US citizen.

CV of Mr Benjamin Meuli

Benjamin Meuli has been a member of the Board of Directors of GAM Holding AG since April 2016. He has also served as a member of the audit committee and the compensation committee (since April 2016). Benjamin Meuli was the chief investment officer at XL Group, a position he held from 2015 until his retirement in December 2016. Between 2009 and 2015, he was chief financial officer and member of the Group Executive Committee and the Board of Directors of Catlin Group Ltd., where he was also responsible for the company's investment portfolio. Benjamin Meuli was the chief investment officer and a member of the Executive Board at Swiss Re between 2004 and 2008. Prior to joining Swiss Re, he was a managing director at Morgan Stanley with responsibility for coverage of large multinational insurance groups with a particular focus on asset and liability management. He started his career at JPMorgan, where he spent 20 years in a variety of roles, mostly in capital markets and investment banking. Benjamin Meuli holds an MA in politics, philosophy and economics from Worcester College, Oxford, and an MSc in agricultural economics from Oxford University. He was born in 1956 and is a Swiss and UK citizen.

CV of Mr David J. Jacob

David J. Jacob has 30 years of experience in the asset management industry leading businesses, investment teams, distribution functions, risk management activities along with complex change projects. David J. Jacob is the outgoing chief executive officer of Rogge Global Partners Ltd, a global fixed income asset manager acquired by Allianz Global Investors in 2016. Before joining Rogge in 2014, David J. Jacob was with Henderson Global Investors for nine years in a variety of roles including a member of the Board of Directors and chief investment officer. Prior to Henderson, David J. Jacob was head of fixed income, EMEA at UBS Global Asset Management between 2002 and 2004, before which he held a variety of roles at Merrill Lynch Investment Managers and JPMorgan Asset Management. He is a member of the investment committee of the National Trust Pension Fund and is the vice chairman of the investment committee of the Worshipful Company of Stationers and

Newspaper Makers. David J. Jacob is a chartered financial analyst and holds a BSc in Economics from Wharton School, University of Pennsylvania. He is a US and UK citizen.

Requesting Shareholders' Proposals

The biographies of the three candidates below proposed for election by RBR Strategic Value Ltd, Cayman Islands, acting in its own name and on behalf of two RBR funds (together, the "Requesting Shareholders") were provided by the Requesting Shareholders and have not been confirmed by GAM.

CV of Ms Kasia Robinski

2015 - present	Hanover Investors LLP: operating partner
2003 - 2015	Prospect Investment Management LLP: partner
1995 - 2006	Strateg: co-founder
1995 - 2005	Robinski & Associates: founder
1984 - 1995	Various roles incl. Goldman Sachs, UPL Group and The Sutton Company
1986 - 1988	Stanford Graduate School of Business: Master of Business Administration
1981 - 1984	Cambridge University: MA in economics/engineering

CV of Mr William Raynar

2013 - present	Kisam: founding partner
2014 - 2016	Bank Hottinger & Cie Ltd: deputy CEO, member of the Executive Committee
1998 - 2012	UBS Investment Bank: various leadership functions, since 1998 desk head of the global family office group
1987 - 1998	Swiss Bank Corp: liability management desk, swap derivatives desk, portfolio management
1983 - 1987	European Business School

CV of Mr Rudolf Bohli

2003 - present	RBR Capital Advisors AG: CEO and CIO
1997 - 2002	Bank am Bellevue: equity research analyst / equity sales, since 2001 head of research
1995 - 1997	SBC Warburg: graduate training programme
1989 - 1995	ETH Zurich: diploma in electrical engineering